



cooperative  
governance

Department:  
Cooperative Governance  
**REPUBLIC OF SOUTH AFRICA**

# A 21-Year Review of Local Government

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# PRESENTATION OUTLINE

- Purpose
- Background and Review Methodology
- Requirements of the Service Provider

# PURPOSE

- To present
  - the background of the 21-Year review and
  - the requirements of the TOR

# BACKGROUND

- 2021 marked democratic local government's coming-of-age.
- Established over twenty years ago, the current democratic local government system has contributed immensely to the quest of building a developmental local government in South Africa. Over the years, several progressive policies and legislation have been proposed and implemented with notable successes.
- There have also been challenges, of which some have been persistent since the establishment of the current local government system. Thus, the need arises to conduct a comprehensive review of the current local government system to develop an evidence-based proposal to improving the current situation.
- Achieving integrated development through South Africa's system of three spheres of government and a two-tier local government system remains institutionally complex, posing challenges in terms of intergovernmental relations and cooperation

# REVIEW METHODOLOGY

- PHASE 1:
  - Broad participation of local government stakeholders:
  - Statistically process the inputs from the questionnaires
  - Process the inputs from the specialists
  - Consolidate the issues raised in a report that will provide the problem statement for the second phase
  - FINALISED: END JANUARY 2022

# REVIEW METHODOLOGY

- PHASE 2:
  - Identify issues for the 'deep dive' research and finalise the required scope of research and local government issues to be covered
  - Commissioning independent, evidence-based solution-oriented research to provide options on how identified issues are to be addressed
  - Consolidate a first draft report
  - Hold focus group discussions with:
    - Previous Ministers and Deputy Ministers of CoGTA
    - Business and Labour
    - The HOD's and MEC's of provincial CoGTA's
    - Other Identified Stakeholders
  - Finalise the report with options and proposals for change

# PROJECT SCOPE

This project will involve extensive research and evidence gathering within the framework of the factors introduced above, and other areas that may arise. Research outputs need to be discussed in extensive stakeholder participatory processes which should focus on solution development and documented, and lastly the review report should be finalised outlining a framework for local government change including implementation trajectories (legislative amendment/regulatory approaches and administrative levers. The summary of the scope of the review is as follows:

i. Project period or timeframe

a. The project should deliver the **final** project deliverables by end October 2022.

ii. Project management

a. Develop the project business plan.

b. Conclude a Service Level agreement with CoGTA.

c. Identify, appoint, and manage a consortium/panel of subject specialists/researchers.

d. Develop clear product descriptions for each of the research papers.

# PROJECT SCOPE (CONT)

- ii. Project management (cont)
  - e. Day-to-day management of the activities of the project.
  - f. Ensure adequate capacity to manage and support the research work.
  - g. Quality assurance of the completed research.
  - h. Project documentation management and control.
  - i. Regular progress reporting (monthly at a minimum).
- iii. Evidenced-based research on the impact of legislation and policy currently impeding effective and efficient local government that will support solutions to the following key issues in the local government sector:
  - a. Differentiation.
  - b. Municipal Structural challenges, e.g., coalition government.
  - c. Spatial Challenges and Demarcation.
  - d. Municipal Systemic issues, e.g., municipal viability, municipal powers and functions, concurrency, cooperative governance, and intergovernmental relations.
  - e. Service delivery, e.g., water services, wastewater, sanitation, electricity, municipal roads, waste management and environmental health and human settlements.

## PROJECT SCOPE (CONT.)

- iv. Management of the Participatory processes to develop solutions
  - Management of round-tables, LG specialist conversations and Focus group discussions based on the research inputs to develop solutions and options for change
  - The Identified deliverables include:
    - ✓ Project Business Plan, outlining work approach, envisaged research methodologies and implementation schedules.
    - ✓ Project Service level agreement and inception report.
    - ✓ Monthly progress reports through-out the project with a close-out report.
    - ✓ A consolidated problem statement report on identified local government challenges. The report must take into consideration that this is the first of a multi-phase project and must thus, indicate clear recommendations on the way forward.
    - ✓ The appointment of a research panel.
    - ✓ Product descriptions of each of the envisaged research outputs.
    - ✓ Research Reports for each of the identified issues.
    - ✓ A detailed stakeholder participation plan.
    - ✓ A review report consolidating the research, proposed solutions emanating from the participatory processes and a framework for local government change.
    - ✓ A report outlining key actions required by government to implement the framework for local government change.
    - ✓ A power point presentation of the consolidated report with a roadmap for implementation.

# REQUIREMENTS OF THE SERVICE PROVIDER FOR PHASE 2

- Relevant local government experience: Knowledge of municipal powers and functions, service delivery and governance related issues in the South African local government sector;
- Research project management skills and capacity
- Comparative and targeted research skills;
- Legislative research and drafting;
- Report writing and presentation;
- Communications and stakeholder management;
- Analytical thinking
- Research Project Management experience (a minimum of 5 years);
- Review of local government legislation
- Report writing;
- Data management
- Quality assurance
- Capacity to appoint and manage the envisaged panel of researchers
- Capacity to arrange, manage and report on stakeholder participatory processes

**THANK YOU**

Ngiyabonga | Re a leboga | Ndo livhuwa | Nndza nkhensa | Ke a leboha haholo | Dankie | Enkosi



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